

MAX Financial Services

Estimate change	\longleftrightarrow
TP change	←→
Rating change	←

Bloomberg	MAXF IN
Equity Shares (m)	345
M.Cap.(INRb)/(USDb)	359 / 4.3
52-Week Range (INR)	1140 / 821
1, 6, 12 Rel. Per (%)	4/-3/-1
12M Avg Val (INR M)	1052

Financials & Valuations (INR b)

Y/E MARCH	FY24	FY25E	FY26E
Gross Premiums	295.3	348.4	411.2
Sh. PAT	3.6	4.3	5.7
NBP gr - unwtd (%)	23.0	22.0	18.0
NBP gr - APE (%)	17.7	21.2	18.0
Premium gr (%)	16.5	18.6	17.9
VNB margin (%)	26.5	24.0	25.0
Op. RoEV (%)	20.2	19.3	19.6
Total AUMs (INRb)	1,508	1,828	2,067
VNB(INRb)	19.7	21.2	26.1
EV per Share	452	539	644
Valuations			
P/EV (x)	2.5	2.1	1.7
P/EVOP (x)	14.8	12.9	10.6

Shareholding pattern (%)

As On	Jun-24	Mar-24	Jun-23		
Promoter	6.5	6.5	10.2		
DII	40.7	39.9	34.4		
FII	46.6	47.7	48.5		
Others	6.1	5.9	7.1		
FII Includes depository receipts					

CMP: INR1040 TP: INR1030 (-1%) Neutral

VNB margin disappoints owing to adverse product mix Strong APE growth driven by 27% NOP growth

- MAX Financial Services (MAXLIFE) reported a weak performance in 1QFY25, mainly due to a sharp contraction of 470bp in VNB margin. Total APE grew 30.5% YoY to INR14.5b (in line), and absolute VNB rose 3% YoY to INR2.5b (22% miss) during the quarter.
- Surrender charges are likely to impact VNB margins by 100-200bp for the company. Management will distribute the impact among all stakeholders – customers, distributors, and shareholders.
- We have increased our APE growth estimates as 1Q momentum got stronger in Jul'24. However, we have cut our VNB margin assumptions given the adverse product mix trends (higher share of ULIPs). Reiterate Neutral with a TP of INR 1,030, premised on 2.0x Mar'26E EV and a holding company discount of 20%.

Margins contract due to a shift of product mix towards ULIPs

- Gross written premium grew to INR54b, +10.8% YoY (7% miss) in 1QFY25. The new business APE increased 30.5% YoY, led by 27% YoY growth in first-year premium. The renewal premium grew 10.3% YoY (in line). Shareholders' PAT grew 51.4% YoY to INR1.6b (12% miss).
- ULIPs reported an exponential growth of 104% YoY. Retail and Group protection grew 63% and 19% YoY, respectively. The non-par savings business declined 7% YoY to INR3.9b.
- On a YoY basis, the business mix moved in favor of ULIPs to 39% (vs. 25% in 1QFY24), and the share of non-PAR savings declined to 27% in 1QFY25 from 38% in 1QFY24.
- Absolute VNB grew 2.8% YoY to INR2.5b (22% miss), and VNB margin came in at 17.5% in 1QFY25 (vs our estimates of 23%).
- AUM grew 24.8% YoY (in line) to INR1.6t.
- On the distribution side, banca APE/proprietary channels grew 9%/60%
 YoY. The growth in proprietary business was aided by agency, cross-sell, and e-commerce.
- MAXLIFE posted a strong 46% YoY growth in PBT to INR1.5b in 1QFY25.
 MAXLIFE's EV grew 30% YoY and operating RoEV stood at 14.2%.
- On the cost front, the opex-to-GWP ratio increased 50bp YoY to 17.9%.
- With the infusion of INR16.1b capital by Axis Bank into MAXLIFE, the solvency margin stood at 203% (vs. 188% in 1QFY24).

Highlights from the management commentary

Absolute VNB is likely to grow in mid-teens in FY25. On the margin front, management maintains the same growth guidance (25-26%) despite surrender charges, as higher premium growth will offset the margin hit. It expects 100-200bp impact on account of surrender charge regulations.

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The product mix is expected to be re-balanced in the coming quarters. Focusing on product innovation, MAXLIFE launched Flexi Cap Fund and Max Life Smart Wealth Annuity Guaranteed Pension Plan during the quarter (contributed 42% growth in the retail annuity segment).

Valuation and view

MAXLIFE reported a weak performance in 1QFY25. Going forward, the surrender charges would hit margins by ~100-200bp, which will be offset by higher premium growth, new product launches, and restructuring of commissions. In terms of growth, banca and online channels are likely to maintain a strong growth momentum. MAXLIFE would maintain the countershare in the range of ~65-70% for the Axis Bank channel, despite Axis Bank partnering with multiple insurance players. We raise our APE growth estimates as 1Q momentum got stronger in Jul'24. However, we cut our VNB margin assumptions given the adverse product mix trends (higher share of ULIPs). **Reiterate Neutral** with a TP of INR 1,030, premised on 2.0x Mar'26E EV and a holding company discount of 20%.

Quarterly performance												(INR m)
Policy holder's A/c		FY	24			FY	25		FY24	FY25	FY25E	A v/s
(INR b)	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	F124	F123	1QE	E
First Year premium	9.9	15.3	17.6	25.4	12.6	20.0	20.8	28.8	68.2	83.4	13.1	-4%
Growth (%)	8.0%	37.7%	20.7%	5.3%	27.1%	30.5%	18.4%	13.3%	15.7%	22.2%	31.9%	
Renewal premium	30.1	42.0	46.1	66.8	33.2	47.5	54.0	79.9	185.1	215.9	34.5	-4%
Growth (%)	15.1%	7.5%	14.6%	14.6%	10.3%	13.0%	17.1%	19.5%	13.0%	16.6%	14.6%	
Single premium	8.7	8.9	9.3	15.2	8.2	10.7	11.2	17.9	42.0	51.1	10.7	-24%
Growth (%)	52.8%	14.2%	15.5%	66.5%	-5.7%	20.5%	21.0%	18.1%	37.3%	21.7%	23.6%	
Gross premium income	48.7	66.3	73.0	107.4	54.0	78.2	86.1	126.5	295.3	348.4	58.3	-7%
Growth (%)	18.7%	14.2%	16.1%	17.3%	10.8%	18.1%	17.9%	17.8%	16.5%	18.0%	19.7%	
PAT	1.0	1.6	1.5	-0.5	1.6	1.0	1.1	1.3	3.6	4.3	1.8	-12%
Growth (%)	13.2%	196.2%	-34.9%	-186.4%	51.4%	-34.9%	-26.7%		-17.7%	18.3%	72.4%	
Key metrics (INRb)										88		
New Business APE	11.1	16.5	18.0	28.7	14.5	21.1	22.0	30.6	74.3	88.5	14.1	3%
Growth (%)	10.3	38.8	18.9	13.2	30.5	27.6	22.4	6.4	19.8	19.0	27.1	
VNB	2.5	4.2	4.9	8.2	2.5	5.1	5.5	8.1	19.7	21.2	3.3	-22%
Growth (%)	16.0	11.5	-17.5	6.6	2.8	21.6	12.3	-0.8	1.2	7.6	31.8	
AUM (INRb)	1,291	1,342	1,426	1,508	1,612	1,674	1,743	1,828	1,508	1,828	1,555	4%
Growth (%)	20.5	18.4	20.5	22.8	24.8	24.8	22.2	21.2	22.8	21.2	20.4	
Key Ratios (%)												
VNB Margins (%)	22.2	25.2	27.2	28.6	17.5	24.0	25.0	26.7	26.5	24.0	23.0	-550

Quarterly snapshot	Qua	rterly	v sna	pshot
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Policyholder A/c (INRb)	FY23			FY24				FY25			
Policyholder A/C (livkb)	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	YoY	QoQ
Gross premium	41.0	58.0	62.8	91.5	48.7	66.3	73.0	107.4	54.0	11	-50
First year premium	9.2	11.1	14.6	24.1	9.9	15.3	17.6	25.4	12.6	27	-50
Renewal premium	26.2	39.1	40.2	58.3	30.1	42.0	46.1	66.8	33.2	10	-50
Single premium	5.7	7.8	8.0	9.1	8.7	8.9	9.3	15.2	8.2	-6	-46
Shareholders PAT	0.9	0.5	2.3	0.6	1.0	1.6	1.5	-0.5	1.6	51	-406
APE data (INRb)											
PAR	1.7	2.0	1.8	2.6	1.9	3.9	3.3	4.3	1.9	0	-56
Individual Protection	0.7	0.8	1.1	1.2	0.9	1.6	1.6	1.8	1.5	63	-21
Group Protection	1.1	0.7	0.5	0.9	1.2	1.0	1.0	0.5	1.5	19	177
Non-PAR Savings	2.7	4.5	8.3	14.4	4.2	4.6	6.2	10.2	3.9	-7	-62
ULIP	3.8	3.9	3.4	6.4	2.8	5.5	5.8	11.9	5.7	104	-52
APE (% of total)											
PAR	17.0	17.0	12.1	10.1	17.0	23.7	18.5	14.8	13.0	-400	-182
Individual Protection	7.0	7.0	7.0	4.5	8.0	9.7	9.0	6.4	10.0	200	359
Group Protection	11.0	5.5	3.1	3.5	11.0	6.0	5.5	1.8	10.0	-100	818
Non-PAR Savings	27.0	38.1	55.1	56.8	38.0	28.0	34.5	35.6	27.0	-1,100	-859
ULIP	38.0	32.5	22.7	25.1	25.0	33.4	32.5	41.4	39.0	1,400	-235
Distribution mix (%)										<u> </u>	
Proprietary	34	36	33	41	40	40	40	40	49	900	900
Banca	65	63	66	58	58	60	59	56	48	-1,000	-841
Others	1	1	1	1	2	0	1	4	2	0	-159
Key Ratios (%)											
Operating ratios											
Opex-to-GWP ratio (%)	22.9	21.0	20.4	20.5	23.6	22.8	22.6	22.0	26.3	270	430
Solvency Ratio	196.0	196.0	200.0	190.0	188.0	184.0	179.0	172.0	203.0	1,500	3,100
Profitability ratios											
VNB margins	21.1	31.3	39.3	30.3	22.2	25.2	27.2	28.6	17.5	-471	-1,111
13th Month	84.0	84.0	83.0	84.0	84.0	84.0	85.0	87.0	87.0	300	0
25th Month	68.0	68.0	68.0	68.0	69.0	70.0	70.0	70.0	71.0	200	100
37th Month	61.0	62.0	62.0	62.0	52.0	62.0	63.0	63.0	64.0	1,200	100
49th Month	56.0	64.0	63.0	63.0	64.0	65.0	65.0	66.0	67.0	300	100
61st Month	50.0	58.0	58.0	58.0	58.0	57.0	58.0	58.0	58.0	0	0
Key Metrics (INRb)											
VNB	2.1	3.7	5.9	7.7	2.5	4.2	4.9	8.2	2.5	3	-69
AUM	1071	1134	1184	1229	1291	1342	1426	1508	1612	25	7
	23.8	23.8	25.2	25.1	26.5	28.1	30.1	30.0	29.7	328	-26

Highlights from the management commentary

Business

- In 1Q, New Business Premium for MAXLIFE grew by 12% to INR 20.8b and Individual Adjusted First Year Premium grew by 27% to INR 12.6b leading to private market share gain by 22bp to 8.8%.
- Number of new retail policies grew by 27%. Further, the renewal premium rose 10% YoY to INR 33.23b, taking the Gross Written Premium to INR 54b, an increase of 11% YoY.
- MAXLIFE registered a strong increase in PBT, which grew 46% YoY to INR1.5b in 1QFY25. MAXLIFE's EV rose 30% and operating RoEV stood at 14.2%.
- The new business growth was fueled by strong growth in Protection & Health, Group Credit Life and Retail Annuity business.

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- Multiple products have to be refiled. If the replacement products are not launched by 30th Sep'24 then have to go via file and use.
- Non-operating variances grew to INR2.76b, with more positive contributions coming from the equity segment and debt was positive too. The operating variance is also marginally positive
- Focusing on product innovation, MAXLIFE launched a Flexi Cap Fund predominantly for the E-Commerce and Banca Customers in 1QFY25 designed to capitalize increasing interest in Index funds.
- The Company also introduced the Max Life Smart Wealth Annuity Guaranteed Pension Plan Limited Pay variant with a feature to personalize retirement planning, an industry-first initiative.
- Commission increase of 60% in first year because of strong sales in e-commerce and strong growth in credit life with new partners.

Distribution

- In 1Q, MAXLIFE's proprietary channels' APE grew by 60% YoY in 1QFY25. The contribution of Proprietary channels to total new sales increased from 40% in 1QFY24 to 49% in 1QFY25.
- Protection & Health grew by 53%, Group Credit Life grew 49%, and Retail Annuity business rose 42% on a YoY basis.
- Though the share of Banca channel declined in 1QFY25 but the growth has picked up pace in Ju'24 with Axis bank leading the pack (Axis bank channel grew 45% YoY). Aim to be at 65-70% range as wallet share at Axis Bank. Inclusion of other partners has not impacted the wallet share.
- MAXLIFE has successfully on-boarded 7 new partners in 1QFY25, including CSB Bank

APE and VNB

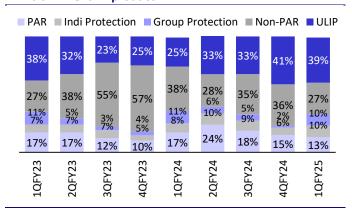
- The company's VNB grew 3% YoY to INR 2.5b during 1QFY25, vs INR 2.47b in 1QFY24. Further, the Total APE rose by 31% to INR 14.5b in 1QFY25.
- Absolute VNB is expected to grow in mid-teens in FY25.
- On the Ecommerce platform, the majority ULIP products sold are capital guarantee ULIP products as the preposition is better. E-commerce has a strong margin profile.
- The product mix is expected to get re-balanced in coming quarters.
- Management maintains the same growth guidance in spite of surrender charges as higher premium growth will offset the margin hit.

Surrender charges

- Max expects 100-200bp impact on account of surrender charges regulations.
- Max believes that the entire life insurance industry will take 3-6 month time to settle as the impact of surrender charges regulations on VNB margins remains dynamic.
- IRR and assumptions are in-line with industry

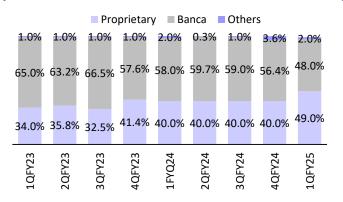
Key exhibits

Exhibit 1: Trend in product mix



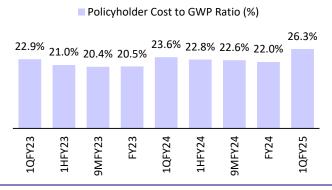
Sources: MOFSL, company reports

Exhibit 2: Banca channel's share reduces



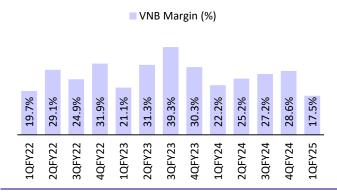
Sources: MOFSL, company reports

Exhibit 3: Opex-to-GWP ratio stood at 26.3% for 1QFY25



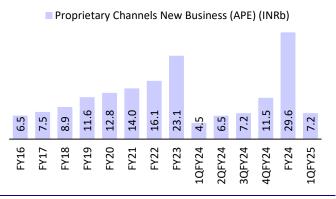
Sources: MOFSL, company reports

Exhibit 4: VNB margin contracted 470bp YoY to 17.5%



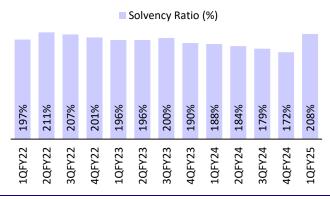
Sources: MOFSL, company reports

Exhibit 5: Proprietary channel APE grew to INR7.2b in 1QFY25



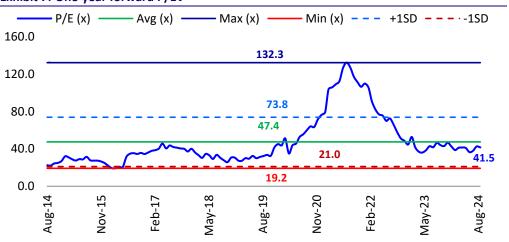
Sources: MOFSL, company reports

Exhibit 6: Solvency ratio stood at 208% as of 1QFY25



Sources: MOFSL, company reports

Exhibit 7: One-year forward P/EV



Source: MOFSL, Company

Exhibit 8: We value MAXLIFE at INR1,030 per share

Appraisal value method (INR b)	Mar'26E
Embedded value	278
New business profit	26.1
Appraisal value	556
MFS stake post deal	80%
MFS Value	445
MFS valuation per share (INR)	1,288
Appraisal value-to-embedded value (x)	2.0
Holding company discount	20%
Target price (INR)	1,030
Upside/Downside	-1%

Source: MOFSL

Financials and valuations

Gross Premiums	Technical account (INR m)	FY21	FY22	FY23	FY24	FY25E	FY26E
Net Premiums	Gross Premiums	1,90,179	2,24,141	2,53,419	2,95,290	3,48,442	4,11,161
Net Premiums	Reinsurance Ceded	2,788	4,272	4,601	5,443	6,423	7,579
Income from Intrestments	Net Premiums					3,42,019	
Other Income 730 878 792 77 1,000 1,200 Total Income (A) 3,10,230 3,08,155 3,10,547 4,60,800 4,34,925 5,08,198 Commission 12,270 14,028 16,188 23,983 27,875 32,883 Operating expenses 27,008 30,192 35,808 40,861 48,782 57,563 Total commission and opex 39,277 44,220 51,947 64,843 76,657 90,555 Benefits Paid (Net) 70,149 92,772 97.92 1,33,121 1,36,808 1,61,433 Cip in reserves 1,96,686 1,64,581 1,50,603 2,748 2,103,33 2,43,33 2,43,57 Prov for for Coubridul debts 40 18 89 72 2 -7 -7 -7 -8 -8 72 -7 -7 -7 -8 -8 12 -2 -8 -7 -8 -7 -8 -7 -8 -7 -8 -7 -	Income from Investments						
Total Income (A) 3,10,230 3,08,155 3,10,547 4,60,200 4,34,920 5,08,189 Commission 12,270 14,028 16,188 2,388 2,785 32,883 Operating expenses 27,008 30,192 35,808 40,861 48,782 57,563 Total commission and opex 39,277 44,220 51,947 64,848 76,657 90,458 Benefits Paid (Net) 70,149 92,772 99,792 1,33,212 1,56,088 1,51,438 Chg in reserves 1,56,685 1,64,581 1,50,603 2,57,486 2,10,873 2,43,587 Prov for doubtful debts 40 18 89 22 - 7,43,587 Total expenses (B) 3,66,153 3,01,592 30,2430 4,55,566 4,24,338 4,956,76 (A) - (B) 4,077 6,564 8,117 5,236 1,033 1,722 1,722 1,722 1,722 1,722 1,722 1,723 3,760 3,760 3,760 3,760 3,412	Other Income		· · · · · · · · · · · · · · · · · · ·				
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A)-(6)						4.24.338	4.95.476
Prov for Tax							
Surplus / Deficit 2,220 4,162 5,997 3,144 7,359 8,963 Shareholder's a/c (INR m) FY21 FY22 FY23 FY24 FY25E FY26E Transfer from technical a/c 3,864 2,781 4,563 2,612 3,679 4,481 Income from Investments 2,360 3,212 3,143 3,943 4,123 5,566 Total Income 6,351 6,033 7,858 6,88 7,802 10,048 Other expenses 739 707 785 900 1,017 1,149 Contribution to technical a/c 502 1,168 1,999 2,210 2,000 2,500 Total Expenses 1,249 1,862 2,789 3,110 3,017 3,649 PBT 5,102 4,170 5,069 3,749 4,259 5,695 Growth -3% 2,26% 133 -185 1,299 1,256 704 PAT 5,232 3,867 4,374 3,597							
Shareholder's a/c (INR m) FY21 FY22 FY23 FY24 FY25E FY26E Transfer from technical a/c 3,864 2,781 4,563 2,612 3,679 4,481 Income from Investments 2,360 3,212 3,143 3,943 4,123 5,566 Other expenses 739 707 785 900 1,017 1,149 Other expenses 1,249 1,862 2,789 3,110 3,017 3,649 PBT 5,102 4,170 5,669 3,749 4,785 6,398 PBT 5,102 4,170 5,669 3,749 4,785 6,398 PRT 5,232 3,867 4,374 3,597 4,259 5,695 Growth -3** -26% 13** -18** 18** 34** Premium (INR m) & growth (%) FY21 FY22 FY23 FY24 FY25E FY26E New business prem - unwtd 68,262 79,049 89,586 1,10,231 1,34,4							
Transfer from technical a/c 3,864 2,781 4,563 2,612 3,679 4,481 Income From Investments 2,360 3,212 3,143 3,943 4,123 5,566 Total Income 6,351 6,933 7,888 6,858 7,802 10,048 Other expenses 739 707 785 900 1,017 1,149 Contribution to technical a/c 502 1,168 1,999 2,210 2,000 2,500 Total Expenses 1,249 1,862 2,789 3,110 3,017 3,649 PBT 5,102 4,170 5,069 3,749 4,785 6,398 Prov for Tax (131) 303 694 152 526 704 PAT 5,232 3,867 4,374 3,597 4,289 5,695 Growth -3% -26% 133% -18% 18% 34% Premium (INR m) & growth (%) FY21 FY22 FY23 FY24 FY25E	Surpius / Deficit	2,220	7,102	3,337	3,144	1,333	0,503
Income From Investments	Shareholder's a/c (INR m)	FY21	FY22	FY23	FY24	FY25E	FY26E
Total Income 6,351 6,033 7,858 6,858 7,802 10,048 Other expenses 739 707 785 900 1,017 1,149 Contribution to technical a/c 502 1,168 1,999 2,210 2,000 2,500 Total Expenses 1,249 1,862 2,789 3,110 3,017 3,649 PRT 5,102 4,170 5,069 3,749 4,785 6,398 Prov for Tax (131) 303 694 152 526 704 PAT 5,232 3,867 4,374 3,597 4,259 5,695 Growth -3% -26% 13% -18% 18% 34% Premium (INR m) & growth (%) FY21 FY22 FY23 FY4 FY25E FY26E New business prem - unwtd 68,262 79,049 89,586 1,10,231 1,34,482 1,58,689 New business prem - unwtd 1,90,179 2,24,12 2,53,409 1,90,29 20,1	Transfer from technical a/c	3,864	2,781	4,563	2,612	3,679	4,481
Total Income 6,351 6,033 7,858 6,858 7,802 10,048 Other expenses 739 707 785 900 1,017 1,149 Contribution to technical a/c 502 1,168 1,999 2,210 2,000 2,500 Total Expenses 1,249 1,862 2,789 3,110 3,017 3,649 PRT 5,102 4,170 5,069 3,749 4,785 6,398 Prov for Tax (131) 303 694 152 526 704 PAT 5,232 3,867 4,374 3,597 4,259 5,695 Growth -3% -26% 13% -18% 18% 34% Premium (INR m) & growth (%) FY21 FY22 FY23 FY4 FY25E FY26E New business prem - unwtd 68,262 79,049 89,586 1,10,231 1,34,482 1,58,689 New business prem - unwtd 1,90,179 2,24,12 2,53,409 1,90,29 20,1		2,360					
Other expenses 739 707 785 900 1,017 1,149 Contribution to technical a/c 502 1,168 1,999 2,210 2,000 2,500 Total Expenses 1,249 1,862 2,789 3,110 3,017 3,649 PBT 5,102 4,170 5,069 3,749 4,785 6,398 Prot for Tax (131) 303 694 152 526 704 PAT 5,232 3,867 4,374 3,597 4,259 5,695 Growth -3% -26% 13% -18% 18% 34% Premium (INR m) & growth (%) FY21 FY22 FY23 FY24 FY25E FY26E New business prem - unwtd 68,262 79,049 89,586 1,10,231 1,34,482 1,56,689 New business prem - unwtd 1,21,917 1,45,092 1,63,823 1,85,059 2,15,860 2,54,353 Total premium - unwtd 1,90,179 2,24,142 2,53,409 2	Total Income	6,351	6,033				
Contribution to technical a/c 502 1,168 1,999 2,210 2,000 2,500 Total Expenses 1,249 1,862 2,789 3,110 3,017 3,649 PBT 5,102 4,170 5,069 3,749 4,785 6,398 Prov for Tax (131) 303 694 152 526 704 PAT 5,232 3,867 4,374 3,597 4,259 5,695 Growth -3% -26% 13% -19% 128% 34% Premium (INR m) & growth (%) FY21 FY22 FY23 FY24 FY25E FY26E New business prem - unwtd 68,262 79,049 89,586 1,10,231 1,34,482 1,58,689 New business prem - wNRP 50,327 55,762 62,046 73,028 88,489 1,04,417 Renewal premium - unwtd 1,90,179 2,24,142 2,53,409 2,95,290 3,50,342 4,13,042 New business growth - unwtd 1,50m 19.0% 12	Other expenses						
Total Expenses	<u> </u>	502	1,168	1,999	2,210		
PBT 5,102 4,170 5,069 3,749 4,785 6,389 Prov for Tax (131) 303 694 152 526 704 PAT 5,232 3,867 4,374 3,597 4,259 5,695 Growth -3% -26% 13% -18% 18% 34% Premium (INR m) & growth (%) FY21 FY22 FY23 FY24 FY25E FY26E New business prem - unwtd 68,262 79,049 89,586 1,10,231 1,34,482 1,58,689 New business prem - WRP 50,327 55,62 62,046 73,028 88,489 1,04,417 Renewal premium 1,21,917 1,45,092 1,63,823 1,85,059 2,53,402 2,53,002 2,55,304 2,53,302 2,20% 18,0% New business growth - unwtd 1,90,179 2,24,142 2,53,409 2,95,290 3,50,342 4,13,042 New business growth - unwtd 1,90,779 1,28% 11,33% 12,3% 12,5% 13,3%		1.249					
Prov for Tax (131) 303 694 152 526 704 PAT 5,232 3,867 4,374 3,597 4,259 5,695 Growth -3% -26% 13% -18% 18% 34% Premium (INR m) & growth (%) FY21 FY22 FY23 FY24 FY25E FY26E New business prem - unwtd 68,262 79,049 89,586 1,10,231 1,34,482 1,58,689 New business prem - WRP 50,327 55,762 62,046 73,028 88,489 1,04,117 Renewal premium 1,21,917 1,45,092 1,63,823 1,85,059 2,15,860 25,4353 Total premium - unwtd 1,90,179 2,24,142 2,53,409 2,95,290 3,50,342 413,042 New business growth - unwtd 1,90,179 2,24,142 2,53,409 2,95,290 3,50,342 413,042 New business growth - unwtd 1,90,8 1,90% 11,3% 17.7% 21.2% 18.0% 17.9% Total premium m	•						
PAT Growth 5,232 -3% 3,867 -26% 4,374 13% 3,597 -18% 4,259 18% 5,695 34% Premium (INR m) & growth (%) FY21 FY21 FY22 FY22 FY23 FY23 FY24 FY25E FY25E FY25E FY26C FY25B FY25E FY26C FY25B FY25E FY26C FY25B FY25E FY26C FY25B FY25E FY26C FY25B FY25E FY26C FY25B FY25E FY25E FY25E FY25E FY25E FY25E FY25E FY25E FY25E FY25E FY25E FY25E FY25E FY25E FY25E FY25E FY25E FY25E FY25E FY25E FY25E FY25E FY25E FY25E FY25E FY25E FY25E FY25E FY25E FY25E FY25E FY25E FY25E FY25E FY25E FY25E FY25E FY25E FY25E FY25E	Prov for Tax						
Growth -3% -26% 13% -18% 18% 34% Premium (INR m) & growth (%) FY21 FY22 FY23 FY24 FY25E FY26E New business prem - unwtd 68,262 79,049 89,586 1,10,231 1,34,482 1,58,689 New business prem - WRP 50,327 55,762 62,046 73,028 88,489 1,04,417 Renewal premium 1,21,917 1,45,092 1,63,823 1,85,059 2,15,860 2,54,353 Total premium - unwtd 1,90,179 2,24,142 2,53,409 2,95,290 3,50,342 4,13,042 New bus, growth - unwtd 22.3% 15.8% 13.3% 23.0% 22.0% 18.0% Renewal premium growth 15.0% 19.0% 12.9% 13.0% 16.6% 17.8% Total prem growth - unwtd 17.5% 17.9% 13.1% 16.5% 18.6% 17.9% Total prem growth - unwtd 17.5% 17.9% 13.1% 16.5% 18.6% 17.9% Total premium mix		•					
New business prem - unwtd 68,262 79,049 89,586 1,10,231 1,34,482 1,58,689 New business prem - WRP 50,327 55,762 62,046 73,028 88,489 1,04,417 Renewal premium 1,21,917 1,45,092 1,63,823 1,85,059 2,15,860 2,54,353 Total premium - unwtd 1,90,179 2,24,142 2,53,409 2,95,290 3,50,342 4,13,042 New bus; growth - unwtd 22.3% 15.8% 13.3% 23.0% 22.0% 18.0% New business growth - wrp 18.8% 10.8% 11.3% 17.7% 21.2% 18.0% Renewal premium growth 15.0% 19.0% 12.9% 13.0% 16.6% 17.8% Total prem growth - unwtd 17.5% 17.9% 13.1% 16.5% 18.6% 17.9% Premium mix (%) FY21 FY22 FY23 FY24 FY25E FY26E New business - unwtd 10.2% 89.8% 90.2% 90.0% 90.0% 90.0% - Indiv	Growth						
New business prem - WRP 50,327 55,762 62,046 73,028 88,489 1,04,417	Premium (INR m) & growth (%)	FY21	FY22	FY23	FY24	FY25E	FY26E
Renewal premium	New business prem - unwtd	68,262	79,049	89,586	1,10,231	1,34,482	1,58,689
Total premium - unwtd 1,90,179 2,24,142 2,53,409 2,95,290 3,50,342 4,13,042 New bus. growth - unwtd 22.3% 15.8% 13.3% 23.0% 22.0% 18.0% New business growth - wrp 18.8% 10.8% 11.3% 17.7% 21.2% 18.0% Renewal premium growth 15.0% 19.0% 12.9% 13.0% 16.6% 17.8% Total prem growth - unwtd 17.5% 17.9% 13.1% 16.5% 18.6% 17.9% Premium mix (%) FY21 FY22 FY23 FY24 FY25E FY26E New business - unwtd 91.2% 89.8% 90.2% 90.0% 90.0% 90.0% - Group mix 8.8% 10.2% 9.8% 10.0% 10.0% 10.0% New business mix - WRP - Participating 20.7% 22.6% 14.8% 20.6% 20.5% 20.4% - Non-participating 41.6% 38.5% 57.3% 40.3% 40.6% 40.9% - Participati	New business prem - WRP	50,327	55,762	62,046	73,028	88,489	
Total premium - unwtd 1,90,179 2,24,142 2,53,409 2,95,290 3,50,342 4,13,042 New bus. growth - unwtd 22.3% 15.8% 13.3% 23.0% 22.0% 18.0% New business growth - wrp 18.8% 10.8% 11.3% 17.7% 21.2% 18.0% Renewal premium growth 15.0% 19.0% 12.9% 13.0% 16.6% 17.8% Total prem growth - unwtd 17.5% 17.9% 13.1% 16.5% 18.6% 17.9% Premium mix (%) FY21 FY22 FY23 FY24 FY25E FY26E New business - unwtd 91.2% 89.8% 90.2% 90.0% 90.0% 90.0% - Group mix 8.8% 10.2% 9.8% 10.0% 10.0% 10.0% New business mix - WRP - Participating 20.7% 22.6% 14.8% 20.6% 20.5% 20.4% - Non-participating 41.6% 38.5% 57.3% 40.3% 40.6% 40.9% - Participati	Renewal premium	1,21,917	1,45,092	1,63,823	1,85,059	2,15,860	2,54,353
New bus. growth - unwtd 22.3% 15.8% 13.3% 23.0% 22.0% 18.0%	Total premium - unwtd	1,90,179					
New business growth - wrp 18.8% 10.8% 11.3% 17.7% 21.2% 18.0%	•						
Renewal premium growth 15.0% 19.0% 12.9% 13.0% 16.6% 17.8% Total prem growth - unwtd 17.5% 17.9% 13.1% 16.5% 18.6% 17.9% Premium mix (%) FY21 FY22 FY23 FY24 FY25E FY26E New business - unwtd - Individual mix 91.2% 89.8% 90.2% 90.0% 90.0% 90.0% - Group mix 8.8% 10.2% 9.8% 10.0% 10.0% 10.0% New business mix - WRP - Participating 20.7% 22.6% 14.8% 20.6% 20.5% 20.4% - Non-participating 41.6% 38.5% 57.3% 40.3% 40.6% 40.9% - Participating 41.3% NA 32.6% 41.0% 40.6% 40.2% - Non-participating 41.3% NA 32.6% 41.0% 40.6% 40.2% - Non-participating 27.7% NA 41.7% 26.2% 27.2% 28			10.8%		17.7%	21.2%	
Total prem growth - unwtd 17.5% 17.9% 13.1% 16.5% 18.6% 17.9% Premium mix (%) FY21 FY22 FY23 FY24 FY25E FY26E New business - unwtd 90.2% 90.0% 90.0% 90.0% - Individual mix 91.2% 89.8% 90.2% 90.0% 90.0% 90.0% - Group mix 8.8% 10.2% 9.8% 10.0% 10.0% 10.0% New business mix - WRP 8.8% 10.2% 9.8% 10.0% 20.5% 20.4% - Participating 20.7% 22.6% 14.8% 20.6% 20.5% 20.4% - Non-participating 41.6% 38.5% 57.3% 40.3% 40.6% 40.9% - Participating 41.3% NA 32.6% 41.0% 40.6% 40.2% - Non-participating 41.3% NA 32.6% 41.0% 40.6% 40.2% - Non-participating 27.7% NA 41.7% 26.2% 27.2% 28.0% </td <td></td> <td></td> <td>19.0%</td> <td></td> <td>13.0%</td> <td>16.6%</td> <td></td>			19.0%		13.0%	16.6%	
Premium mix (%) FY21 FY22 FY23 FY24 FY25E FY26E New business - unwtd - Individual mix 91.2% 89.8% 90.2% 90.0% 90.0% 90.0% - Group mix 8.8% 10.2% 9.8% 10.0% 10.0% 10.0% New business mix - WRP - Participating 20.7% 22.6% 14.8% 20.6% 20.5% 20.4% - Non-participating 41.6% 38.5% 57.3% 40.3% 40.6% 40.9% - ULIPs 37.7% 39.0% 27.9% 39.1% 38.9% 38.8% Total premium mix - unwtd - Participating 41.3% NA 32.6% 41.0% 40.6% 40.2% - Non-participating 27.7% NA 41.7% 26.2% 27.2% 28.0% - ULIPs 30.9% NA 25.7% 32.8% 32.2% 31.8% Individual prem sourcing mix (%) FY21 FY22 FY23 FY24 FY25E<		17.5%		13.1%	16.5%		17.9%
New business - unwtd 91.2% 89.8% 90.2% 90.0%							
Findividual mix 91.2% 89.8% 90.2% 90.0% 90		FY21	FY22	FY23	FY24	FY25E	FY26E
New business mix - WRP							
New business mix - WRP - Participating 20.7% 22.6% 14.8% 20.6% 20.5% 20.4% - Non-participating 41.6% 38.5% 57.3% 40.3% 40.6% 40.9% - ULIPs 37.7% 39.0% 27.9% 39.1% 38.9% 38.8% Total premium mix - unwtd - Participating 41.3% NA 32.6% 41.0% 40.6% 40.2% - Non-participating 27.7% NA 41.7% 26.2% 27.2% 28.0% - ULIPs 30.9% NA 25.7% 32.8% 32.2% 31.8% Individual prem sourcing mix (%) FY21 FY22 FY23 FY24 FY25E FY26E Individual agents 25.2% 23.0% 22.4% 20.4% 21.4% 22.4% Corporate Agents-Banks 63.5% 64.4% 58.9% 53.9% 63.0% 63.0% Direct Business 7.0% 8.4% 13.1% 19.4% 13.6% 12.6% </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
- Participating 20.7% 22.6% 14.8% 20.6% 20.5% 20.4% - Non-participating 41.6% 38.5% 57.3% 40.3% 40.6% 40.9% - ULIPs 37.7% 39.0% 27.9% 39.1% 38.9% 38.8% Total premium mix - unwtd - Participating 41.3% NA 32.6% 41.0% 40.6% 40.2% - Non-participating 27.7% NA 41.7% 26.2% 27.2% 28.0% - ULIPs 30.9% NA 25.7% 32.8% 32.2% 31.8% Individual prem sourcing mix (%) FY21 FY22 FY23 FY24 FY25E FY26E Individual agents 25.2% 23.0% 22.4% 20.4% 21.4% 22.4% Corporate Agents-Banks 63.5% 64.4% 58.9% 53.9% 63.0% 63.0% Direct Business 7.0% 8.4% 13.1% 19.4% 13.6% 12.6%		8.8%	10.2%	9.8%	10.0%	10.0%	10.0%
- Non-participating 41.6% 38.5% 57.3% 40.3% 40.6% 40.9% - ULIPs 37.7% 39.0% 27.9% 39.1% 38.9% 38.8% Total premium mix - unwtd - Participating 41.3% NA 32.6% 41.0% 40.6% 40.2% - Non-participating 27.7% NA 41.7% 26.2% 27.2% 28.0% - ULIPs 30.9% NA 25.7% 32.8% 32.2% 31.8% Individual prem sourcing mix (%) FY21 FY22 FY23 FY24 FY25E FY26E Individual agents 25.2% 23.0% 22.4% 20.4% 21.4% 22.4% Corporate Agents-Banks 63.5% 64.4% 58.9% 53.9% 63.0% 63.0% Direct Business 7.0% 8.4% 13.1% 19.4% 13.6% 12.6%							
- ULIPs 37.7% 39.0% 27.9% 39.1% 38.9% 38.8% Total premium mix - unwtd - Participating 41.3% NA 32.6% 41.0% 40.6% 40.2% - Non-participating 27.7% NA 41.7% 26.2% 27.2% 28.0% - ULIPs 30.9% NA 25.7% 32.8% 32.2% 31.8% Individual prem sourcing mix (%) FY21 FY22 FY23 FY24 FY25E FY26E Individual agents 25.2% 23.0% 22.4% 20.4% 21.4% 22.4% Corporate Agents-Banks 63.5% 64.4% 58.9% 53.9% 63.0% 63.0% Direct Business 7.0% 8.4% 13.1% 19.4% 13.6% 12.6%							
Total premium mix - unwtd - Participating 41.3% NA 32.6% 41.0% 40.6% 40.2% - Non-participating 27.7% NA 41.7% 26.2% 27.2% 28.0% - ULIPs 30.9% NA 25.7% 32.8% 32.2% 31.8% Individual prem sourcing mix (%) FY21 FY22 FY23 FY24 FY25E FY26E Individual agents 25.2% 23.0% 22.4% 20.4% 21.4% 22.4% Corporate Agents-Banks 63.5% 64.4% 58.9% 53.9% 63.0% 63.0% Direct Business 7.0% 8.4% 13.1% 19.4% 13.6% 12.6%							
- Participating 41.3% NA 32.6% 41.0% 40.6% 40.2% - Non-participating 27.7% NA 41.7% 26.2% 27.2% 28.0% - ULIPs 30.9% NA 25.7% 32.8% 32.2% 31.8% Individual prem sourcing mix (%) FY21 FY22 FY23 FY24 FY25E FY26E Individual agents 25.2% 23.0% 22.4% 20.4% 21.4% 22.4% Corporate Agents-Banks 63.5% 64.4% 58.9% 53.9% 63.0% 63.0% Direct Business 7.0% 8.4% 13.1% 19.4% 13.6% 12.6%		37.7%	39.0%	27.9%	39.1%	38.9%	38.8%
- Non-participating 27.7% NA 41.7% 26.2% 27.2% 28.0% - ULIPs 30.9% NA 25.7% 32.8% 32.2% 31.8% Individual prem sourcing mix (%) FY21 FY22 FY23 FY24 FY25E FY26E Individual agents 25.2% 23.0% 22.4% 20.4% 21.4% 22.4% Corporate Agents-Banks 63.5% 64.4% 58.9% 53.9% 63.0% 63.0% Direct Business 7.0% 8.4% 13.1% 19.4% 13.6% 12.6%	Total premium mix - unwtd						
- ULIPs 30.9% NA 25.7% 32.8% 32.2% 31.8% Individual prem sourcing mix (%) FY21 FY22 FY23 FY24 FY25E FY26E Individual agents 25.2% 23.0% 22.4% 20.4% 21.4% 22.4% Corporate Agents-Banks 63.5% 64.4% 58.9% 53.9% 63.0% 63.0% Direct Business 7.0% 8.4% 13.1% 19.4% 13.6% 12.6%	·		NA	32.6%			40.2%
Individual prem sourcing mix (%) FY21 FY22 FY23 FY24 FY25E FY26E Individual agents 25.2% 23.0% 22.4% 20.4% 21.4% 22.4% Corporate Agents-Banks 63.5% 64.4% 58.9% 53.9% 63.0% 63.0% Direct Business 7.0% 8.4% 13.1% 19.4% 13.6% 12.6%	- Non-participating	27.7%	NA	41.7%	26.2%	27.2%	28.0%
Individual agents 25.2% 23.0% 22.4% 20.4% 21.4% 22.4% Corporate Agents-Banks 63.5% 64.4% 58.9% 53.9% 63.0% 63.0% Direct Business 7.0% 8.4% 13.1% 19.4% 13.6% 12.6%	- ULIPs	30.9%	NA	25.7%	32.8%	32.2%	31.8%
Corporate Agents-Banks 63.5% 64.4% 58.9% 53.9% 63.0% 63.0% Direct Business 7.0% 8.4% 13.1% 19.4% 13.6% 12.6%	Individual prem sourcing mix (%)	FY21	FY22	FY23	FY24	FY25E	FY26E
Direct Business 7.0% 8.4% 13.1% 19.4% 13.6% 12.6%	Individual agents	25.2%	23.0%	22.4%	20.4%	21.4%	22.4%
	Corporate Agents-Banks	63.5%	64.4%	58.9%	53.9%	63.0%	63.0%
Others 4.2% 4.2% 5.6% 6.4% 2.0% 2.0%	Direct Business	7.0%	8.4%	13.1%	19.4%	13.6%	12.6%
	Others	4.2%	4.2%	5.6%	6.4%	2.0%	2.0%

Financials and valuations

Balance sheet (INR m)	FY21	FY22	FY23	FY24	FY25E	FY26E
Sources of Fund						
Share Capital	19,188	19,188	19,188	19,188	20,608	20,608
Reserves And Surplus	10,589	12,760	16,208	20,184	37,964	42,486
Shareholders' Fund	30,079	31,959	35,467	39,983	59,250	63,846
Policy Liabilities	5,58,936	6,72,822	8,05,354	9,73,550	7,61,011	8,26,589
Prov. for Linked Liab.	2,54,703	2,94,035	3,03,656	3,87,991	8,21,402	9,71,017
Funds For Future App.	29,819	32,369	35,803	38,727	269	610
Current liabilities & prov.	28,853	37,214	38,656	36,183	39,801	43,781
Total	9,41,082	11,20,549	12,81,208	15,74,399	17,92,502	20,38,212
Application of Funds						
Shareholders' inv	38,484	51,477	55,042	58,484	78,953	1,06,587
Policyholders' inv	5,81,847	6,89,187	8,21,021	10,08,078	11,68,776	13,44,897
Assets to cover linked liab.	2,83,736	3,34,432	3,52,502	4,41,793	4,68,300	4,96,398
Loans	5,322	6,661	9,248	10,605	16,225	24,825
Fixed Assets	2,213	2,604	3,452	4,153	4,859	5,685
Current assets	29,480	36,189	39,942	51,286	55,389	59,820
Total	9,41,082	11,20,550	12,81,208	15,74,399	17,92,502	20,38,212
			<u> </u>	, ,	, , , , , , , , , , , , , , , , , , , ,	
Operating ratios (%)	FY21	FY22	FY23	FY24	FY25E	FY26E
Investment yield	15.2%	9.0%	5.1%	12.4%	6.0%	6.0%
Commissions / GWP	6.5%	6.3%	6.3%	8.1%	8.0%	8.0%
- first year premiums	17.5%	18.0%	18.7%	27.5%	26.7%	26.7%
- renewal premiums	2.7%	2.5%	2.5%	2.4%	2.4%	2.4%
- single premiums	1.4%	1.8%	1.6%	1.5%	1.0%	1.0%
Operating expenses / GWP	14.2%	13.5%	14.2%	13.8%	14.0%	14.0%
Total expense ratio	20.7%	19.7%	20.5%	22.0%	22.0%	22.0%
Claims / NWP	37.4%	42.2%	40.1%	45.9%	40.0%	40.0%
Solvency ratio	202%	201%	193%	172%	195%	190%
Persistency ratios (%)	FY21	FY22	FY23	FY24	FY25E	FY26E
13th Month	84.0%	85.0%	84.0%	87.0%	88.0%	89.0%
25th Month	71.0%	68.0%	68.0%	70.0%	71.0%	72.0%
37th Month	63.0%	61.0%	62.0%	63.0%	63.5%	64.0%
49th Month	58.0%	56.0%	63.0%	66.0%	66.5%	67.0%
61st Month	54.0%	50.0%	58.0%	58.0%	58.5%	59.0%
	2				20.272	55.675
Profitability ratios (%)	FY21	FY22	FY23	FY24	FY25E	FY26E
New business margin (%)	25.2%	27.4%	31.2%	26.5%	24.0%	25.0%
RoE (%)	18.7%	12.5%	13.0%	9.5%	8.6%	9.3%
Operating RoEV	18.5%	19.2%	22.1%	20.2%	19.3%	19.6%
RoEV (%)	18.6%	19.8%	14.7%	19.9%	19.2%	19.6%
	20.075	20.070		20.070		25.075
Valuation ratios	FY21	FY22	FY23	FY24	FY25E	FY26E
Total AUMs (INR bn)	904	1,075	1,229	1,508	1,828	2,067
EPS (INR)	11.0	8.1	9.2	7.6	9.9	13.2
Value of new business (INRb)	12.5	15.3	19.5	19.7	21.2	26.1
Embedded Value (INR b)	118.4	141.8	162.6	194.9	232.4	277.9
EV Per share (INR)	274.3	328.6	377.0	451.9	538.8	644.2
P/EV (x) - after 20% holdco disc	4.1	3.4	3.0	2.5	2.1	1.7
P/EPS (x)	102.4	138.6	122.5	149.0	114.0	85.3
P/EVOP(x)	26.2	21.3	15.5	14.8	12.9	10.6
P/VNB(x)	38.9	31.8	24.9	24.6	22.9	18.6
1,1145(//)	50.5	31.0	27.3	۷٦.0	22.3	10.0

Note: Valuation ratios adjusted for the MFS stake (80%) and holdco discount (20%)

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